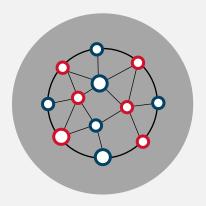


# Water First

# The UK Water Partnership



Pooling knowledge and resources to address global water challenges



Supporting research excellence and promoting collaborative innovation



Tapping into the \$500 billion global water market

### We are here to provide leadership and a unified approach

The UK Water Partnership was established in 2015 to provide a strategic vision for the development and growth of the UK water industry. The Partnership brings together diverse water industry and related organisations in a single coherent alliance, promoting mutual understanding, cooperation and coordination.

Our planet is facing an unprecedented combination of water security and resilience challenges. We are supporting the development of sustainable solutions and ensuring that the UK's experts, innovators and entrepreneurs are at the forefront of the global response.





The UK Partnership was established in 2015, borne out of the 'Tapping the Potential' report – inspired by a clear, ambitious yet achievable vision: to see the UK establish itself as an innovation powerhouse in the global water sector, driving sustainable growth in our water economy and creating thousands of jobs across the country. It was created to act as an overarching body to improve understanding of the UK water sector and foster sector growth in the UK and overseas. Since then, we have delivered a number of nationally important strategic initiatives on the road to achieving this vision.

#### We enable collaboration and networking

The Partnership brings together a diverse water industry and related organisations in a single coherent alliance, promoting mutual understanding, cooperation and coordination. Our members include water utility companies, consultants, academia, industry, research and development organisations, and government agencies

### We provide thought leadership

In collaboration with our members, we produce actionable thought leadership focusing on strategic water challenges and identifying the pathways and funding mechanisms needed to address them.

#### We showcase UK capability

The Partnership is focused on catalysing the growth of the water economy and our role in convening and showcasing UK capability is central to ensuring that the UK's experts, innovators and utilities are at the forefront of the response to global water issues.

"Membership of the UKWP provides a real opportunity to share and support best practice that enables the water sector to drive the "race to net zero", deliver strategies to support climate adaptation and promote opportunities for the blue/green growth agendas"

Prof Andrew Tyler, Scotland Hydro Nation Chair

"The UK government is taking the lead in tackling climate change, not least as hosts of COP26 in Glasgow. So, I am pleased to support the UK Water Partnership and its various partner organisations and companies, in its ongoing efforts to promote UK capability in Water."

Rodney Berkeley, Department for International Trade

"The extensive network provided by members of the UK Water Partnership supports our aim to work with global practitioners across the water sector. This ensures our science addresses the most pressing issues and that the full benefits of our research are realised."

Prof Alan Jenkins, UK Centre for Ecology and Hydrology



#### A word from our Chair, Sarah Hendry CBE

I am delighted to be part of the UK Water Partnership again, as its new chair. I feel that the need for the Partnership has become even more urgent. The welcome, and long overdue, worldwide consensus that urgent action is needed to arrest climate change, and tackle the impacts we are already experiencing, has put water right in the public spotlight. In 2018, I wouldn't have predicted that flash floods and the state of our rivers would by now be widespread topics of concern on social media in the UK.

The hard questions and pressure for action mean that an effective mechanism for connecting people to drive innovative solutions is essential. The UK Water Partnership is unique in its potential to make this happen.



8 Fitzroy Street, London, W1T 4BQ. Email: info@theukwaterpartnership.org www.theukwaterpartnership.org





### 2022/23 Business Plan

### Our vision

To catalyse the growth of the UK water economy through convening and showcasing UK capability and ensuring that the UK's experts, innovators, academics and utilities are at the forefront of the response to global water challenges.

### Our purpose

- 1. To improve understanding, cooperation and coordination across the diverse range of stakeholders in the water community, allowing the UK to response more effectively to the challenges of global water security and the need for resilience in a changing environment.
- 2. To more effectively deliver and implement research outputs and innovation to enable the UK to win a greater share of the global water market.
- 3. To build more sustainable and resilient global networks and demonstrate UK capability and expertise to contribute to economic growth of the UK.

### Our values

**Respect:** We are approachable and treat everyone with respect. We make colleagues, members and other stakeholders feel welcome and included in the UKWP. We create a working environment which encourages members to be themselves and can be confident that their views are valued.

**Collaboration:** We think and act as a team, speaking with one voice and working together to do the very best for the UK water sector. We support each other, knowing that together we will achieve far more than we can individually.

**Thought Leadership:** We aspire to be leaders, as an organisation and as individuals. We are forward-thinking and proactive in dealing with the things that matter to the UKWP and its members. We aim to set an inspiring agenda, nationally and locally, on the key issues of the UK water sector.

**Integrity:** We are passionate about our work and committed to doing the very best for the UKWP and its members. We are courageous about doing the right thing and meriting the trust of members, colleagues and others we work with.

**Professionalism:** We continually build our knowledge and expertise. We set ourselves high standards in our work, aiming to match "best in class" among membership organisations. We are business-like and take responsibility for giving our members excellent service and value.

**Diversity:** We recognise the value of diversity to our organisation, including diversity of background and sectorial expertise, in gathering a breath of thought at meetings and within initiatives.



### 2022/23 Business Plan

### Our impact

Since being formed, the UK Water Partnership has delivered impact in a number of areas including but not limited to research, actionable thought leadership, and strategic initiatives.

### Research & thought leadership

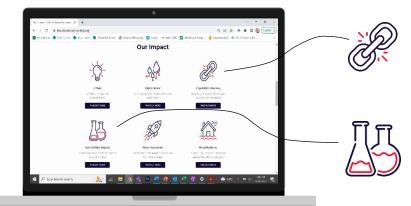


With the support of our members, we have produced strategic research and actionable thought leadership in a number of key areas including:

- Digital Water
- · Water Resilience
- Net-Zero Water
- Linking Innovation to Societal Needs
- Droughts and Floods

The nature and intent of these publications varies from capturing the scale of the global market opportunity for UK plc and showcasing UK capability to influencing key policy- and decision-makers in local and national government.

### Strategic initiatives



#### **Capabilities Directory**

We worked with the Department for International Trade to develop a UK water capabilities directory to help UK-based organisations improve their access to UK and international markets

#### **Test Facilities Register**

We produced a searchable register of testing and demonstration facilities in the UK, improving access to facilities and accelerating the speed of innovation from ideation to deployment

### Events & conferences

We also host, participate in, and represent our members at industry events and conferences.



## The UK Water Partnership

# 2022/23 Business Plan

# Our objectives

Our business objectives are the high-level priorities for ensuring the UKWP continues to be a thriving, influential membership body that serves members' interests effectively.

Business Objectives				
1. Maximise the number and breadth of membership  The UKWP's influence depends on the size and diversity of our membership. Member numbers underpin our income to invest in member services.		2. Deliver excellent value to members from their membership  To retain and recruit members, we need to provide excellent services and ensure members make use of them and understand the value they get from membership.		
				Retention: keep members for longer
Recruitment: use cost- effective means to bring in new members	Increase presence at industry events and conferences Hosting UKWP branded event(s) Comms and marketing activity/ campaigns Additional website functionality (e.g news story button and capabilities directory) Bi-monthly interviews with UKWP Board for comms material Increased influence of UKWP ambassadors	Influence: ability for members to strategically influence industry initiatives and direction of travel	Future initiative topics driven by membership discussion     Direction of existing initiatives driven by membership discussion     Providing links for membership to branches of Government (e.g Defra & DIT)	
Representation: maintain broad range of types/sizes of business in membership, and engage representative cross-section in UKWP activities	Target broader representation from related sectors (e.g food & agriculture, and energy) through involvement and alignment with current/ future initiatives Consideration of new membership pricing structure to capture wider range of stakeholders	Networking: create opportunities for members to engage with like-minded people	Networking opportunity through Delivery Group & Leadership council meetings     Networking opportunity through events and conferences     Networking opportunity through social media (e.g LinkedIn)	

# The UK Water Partnership

# 2022/23 Business Plan

# Our enablers

Our business enablers are the crucial activities which enable us to deliver on our business objectives.

Business Enablers	
1. Engagement with government and policy makers	Engagement with DIT & other government departments
2. Image and brand	<ul> <li>Well recognised by non-membership organisations of UK water sector</li> <li>Brand clearly distinguished from other industry bodies (e.g British Water)</li> <li>Website https://www.theukwaterpartnership.org/</li> </ul>
3. Strong finances	<ul> <li>Regular quarterly reporting pack</li> <li>Existing membership retained &amp; new members recruited</li> <li>Invoices paid promptly</li> <li>Continue with three rounds of meetings</li> <li>Reserves policy</li> </ul>
4. Engaged members	<ul> <li>Maintain attractive member offer and working environment</li> <li>Embed culture of learning and development</li> <li>Develop &amp; implement diversity and inclusion plan</li> <li>Support from initiative leads</li> <li>Presenters at meeting</li> </ul>

### How we operate

The organogram below shows how the partnership is structured and describes the respective roles and responsibilities of the Chair and Board of Directors, Leadership Council, and supporting Delivery Groups.

#### **UKWP Board**

The Board comprises our Chair, Sarah Hendry, and three Directors. The Board sets the Terms of Reference of the Leadership Council and is responsible for the appointment and removal of members to and from the Leadership Council, as well as ensuring the financial viability of the UK Water Partnership.





Tom Flood CBE
Director



Chair

Chris Newsome OBE
Director



Dr Hans Jensen Director

#### **Leadership Council**

The Leadership Council acts as an advocate for the UK water sector. Members of the Leadership Council are appointed by majority decision of the board of directors and include both public and private sector representatives from the UK's water community.

#### The Leadership Council:

- provide strategic advice on UKWP research and innovation priorities
- ensure an integrated approach with related sectors such as food, energy, health, transport and infrastructure in meeting societal needs
- · provide a collaborative and coordinated voice for the UK water sector nationally and internationally
- ensure there is an effective information flow with the delivery group and effective knowledge exchange between members and beyond

#### **Delivery Groups**

The Delivery Groups focus on the identification and delivery of strategic UKWP initiatives

- · respond to challenges where water interacts with energy, food, infrastructure and health
- support dissemination, translation and access to research outputs
- develop, implement and champion a strategy to strengthen the reputation of UK research and innovation capability overseas
- help realise global commercial opportunities
- identify and advise on UK research capabilities, as well as global commercial potential
- promote demonstration facilities to build the UK's reputation for innovation in the water sector

The Leadership Council and Delivery Group meets not less than three times a year.

A secretariat, provided by Arup, has provided support to the UK Water Partnership since its inception in 2015, and operates the bank account for the partnership under arrangements covered by a written protocol from the Board.

Secretariat

### 2022/23 Business Plan

### How we operate

The UK Water Partnership is a public-private not-for-profit company limited by guarantee with its operations funded by financial contributions from its members. Private sector contributions are used to carry out core operational activities such as administration, marketing and promotion, as well as planning and hosting events that help promote the UK water economy both at home and overseas. The Partnership is indebted to its members, not just for their continued financial support, but also for their substantial gifts of time and for their willingness to co-design our emerging products and services.













**Knowledge Transfer Network** 



























Natural Environment Research Counci









Science and Technology Facilities Counci







Engineering and Physical Sciences Research Council











# For more information about the UK Water Partnership

# www.theukwaterpartnership.org

### Or contact us:

Tom Flood, Director – tomnflood@gmail.com
Hans Jensen, Director – hans.jensen@theukwaterpartnership.org
Chris Newsome, Director – newsomec@ic24.net
Secretariat – alex.wilkinson@theukwaterpartnership.org

